One More Option: Excess & Surplus Lines Insurance

Presenter: Julia Perrine, FCAS, ASLI, MAAA Nationwide Excess & Surplus/Specialty

Presented on behalf of Wholesale & Specialty Insurance Assn ("WSIA")

UCSB /California Actuarial Student Summit May 25, 2019



Today's Topics



• What IS Excess & Surplus Insurance ("E&S")?



• The fun (and challenging) world of being an actuary for E&S.



Opportunities for you provided by WSIA



About WSIA

Wholesale & Specialty Insurance Assn ("WSIA")

WSIA is a world-class member services organization that serves the entirety of the wholesale, specialty and surplus lines industry.

- WSIA provides service to members in five key areas:
 - Networking
 - Regulatory and legislative advocacy
 - Education
 - Promotion of wholesale value
 - Talent recruitment and development initiatives



Everyone Needs Insurance

Ever wonder who insures...

- Hurricane devastation
- Celebrity athletes' arms or legs
- Research labs working on promising new drugs
- Intellectual property lawyers
- Zip-lining or motocross
- Cyber risk and security
- Autonomous vehicles
- Cannabis industry







About Surplus Lines



- Surplus lines is the "**safety valve**" of the insurance industry and acts as a supplement to the admitted market.
- Surplus lines insurers fill the need for coverage in the marketplace by insuring risks that are <u>declined by the standard underwriting</u> <u>and pricing processes of admitted carriers.</u>
- Most states require an agent to seek coverage from the standard market and verify they were declined before seeking surplus lines coverage. This is called <u>"diligent effort."</u>
- Surplus lines insurance is <u>"Free of Rate & Form</u>", which means that the rates and forms do not need to be approved by the state Dept. of Insurance prior to using.





Autonomous Vehicles







Medical Research







Pollution Cleanup







Natural Disasters and Storms







High Risk Property



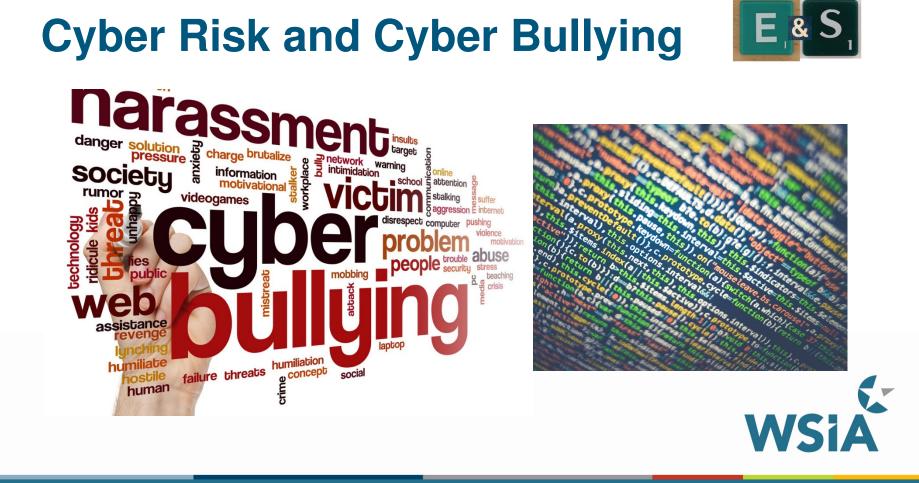




Celebrity/Sports Risk







Special Events







Luxury Retailers







UAV/Drone Liability







Terrorism, Warfare and Political Risk

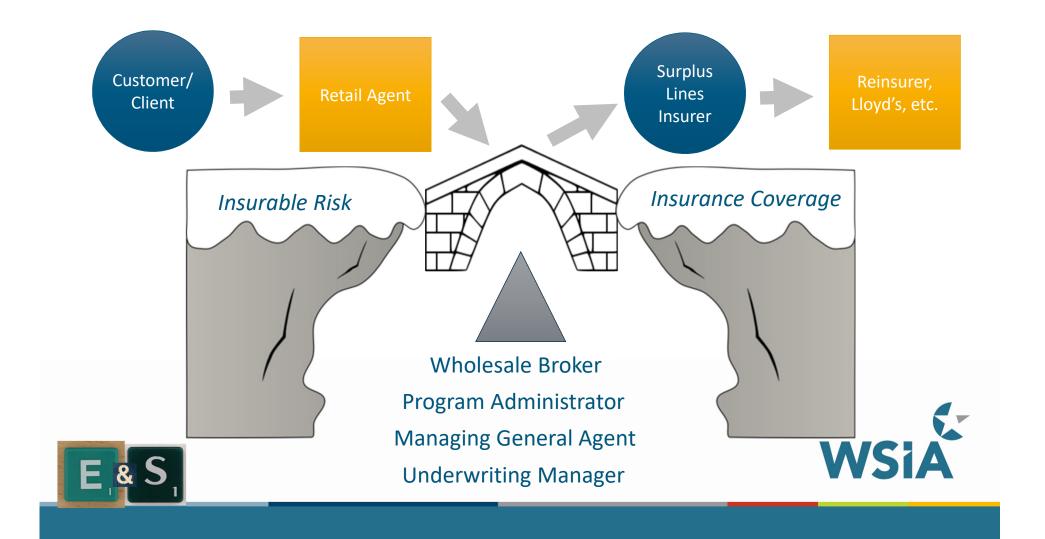




Fraternity Houses







Multi-Faceted Industry



Industry consists of many types of companies:

- Wholesale brokers
- MGAs
- Program administrators
- Underwriting managers
- Surplus lines insurance companies
- Third party claims administrators

- Reinsurance brokers
- Reinsurance companies
- Law firms
- Software vendors
- Consulting firms
- Other service providers



Are Actuaries needed in E&S?

YES they are.

Now that we have shared a bit about the E&S industry – one may wonder what actuaries would do in an E&S company since the products are "Free of Rate & Form"!



Actuaries in E&S

- Most carriers have actuarial teams as part of their operation.
- At Nationwide E&S/S in Arizona we employ over 15 CAS members! (shameless plug – NW E&S hires fulltime paid summer internships, including a housing stipend)
- Many large brokers also leverage actuaries.







Actuaries and E&S Insurance

Actuarial Science? Actuarial Art?



In the E&S world, to be an effective actuary, the art of the practice can be more important than the science. Limited data, evolving books of business, "long tailed" nature of some claims all make using traditional data-based analytics less relevant.

For all actuarial roles, communication and listening skills are critical as E&S is too volatile to just work with spreadsheets. The subjective data is as critical to the best answer as the data driven answer.

The responsible blending of the "science" and the "art" makes an E&S actuary's job challenging and rewarding!





Actuaries and E&S Teams

Integrated with the rest of the E&S team

Pricing actuaries:

- Often are assigned to certain underwriting teams and work closely with them
- Typically are exposed to every type of product imaginable (or not yet imagined!)
- As rates are unregulated, underwriting considers multiple factors in determining prince – actuarial recommendations are just one of those. Actuaries serve as thought partners, consultants, and problem solvers.





Actuaries in E&S: A Day in the Life

Day in the life of pricing actuary could include:

- Analyzing rating factors How does location/credit score/loss history impact potential for future claims?
- Determining with underwriting team what actions can be taken to improve results?
 - Deductibles, exclusions, limits, etc.
- Working with claims team to understand legal and claims environment.
- Communicating results to team are they meeting premium goals? Are risks diversified?





Actuaries and E&S Teams

Reserving Actuaries

- Reserving actuaries monitor solvency questions.
- Their job is to answer one "big" question... "If the company is required to pay out every single claim today that is covered under any of its policies how much money would need to be set aside?"
- This can be tricky as some E&S claims don't get reported to the company until 10 years after they occur.
- Like Pricing actuaries, they are working with many types of products, often with very small amounts of data.



Actuarial Challenges in E&S



- For incoming students How do you work with longtime veterans to leverage their years of experience as well as new talent skillsets and technology to produce a better work product for your employer?
- What is the best way to incorporate robust predictive analytics and modeling using sparse data?
- How do you communicate your findings so business partners act on those results?



Hole-in-One Competition – Part 1



How would you approach pricing a policy for a large cash prize at a Hole-in-One competition?



Hole-in-One Competition – Part 2



How would you approach setting aside reserves for this competition



More opportunities!

Now that you are excited to become an actuary at an E&S company

.. it's time to discuss what other opportunities are available in the E&S insurance world (outside of being an actuary)!





Risky Business and Innovation

Surplus lines professionals are:

- Risk Takers Deal with the most challenging exposures
- Creative Analyze cutting-edge risks, develop new, innovative and specialized insurance solutions
- Experts Offer exceptional service, in-depth knowledge, expertise and added value to clients





Positions Within the Industry

Not everyone is an underwriter

- Accounting and finance
- Actuarial science
- Administrative and customer support
- Claims and investigative services
- Human resources

- Legal services
- Loss prevention
- Marketing
- IT and technology





Industry Growth = Opportunity

Insurance Business America estimates that:

- 200,000 new positions will open in the industry by 2022.
- The average insurance professional is 45 years old.
- Only 5% of college students report being "very interested" in a career in insurance.

Average starting salary according to GIS:

- \$71,000 Actuarial Science Majors
- \$60,000 Risk Management/Insurance and Other Majors



Consider the Benefits

- Exciting, challenging and everevolving industry that allows you to work with what fascinates you.
- Competitive, merit-based pay and advancement opportunities.
- Entrepreneurial culture; fastmoving, nimble companies.
- Training and mentoring opportunities; seasoned industry experts help to guide you.









Consider the Benefits

- Lots of camaraderie and coopetition in the industry.
- Global business with chance to travel and see the world – surplus lines professionals often travel for their work.
- Industry requires many skill sets offering many avenues to succeed and stand out from peers.









We Need You!

- This is currently an aging industry with opportunity for young talent.
- Industry and WSIA dedicated to training and mentoring young professionals.
 - Many examples of bright, hard-working people who have achieved success at an early age
- Opportunity for you to...
 - Become involved in critical business issues
 - · Chance for those not afraid to work to earn six-figure incomes
 - Work in an industry where no two days are the same





What Can WSIA Offer You?

- WSIA internships
- WSIA Education Foundation
 Scholarships
- Industry <u>mentors</u>
- <u>Connections</u> to entry-level jobs and internship opportunities at career fairs
- <u>Symposiums</u> in Atlanta, Chicago and Phoenix
- WSIA's U40

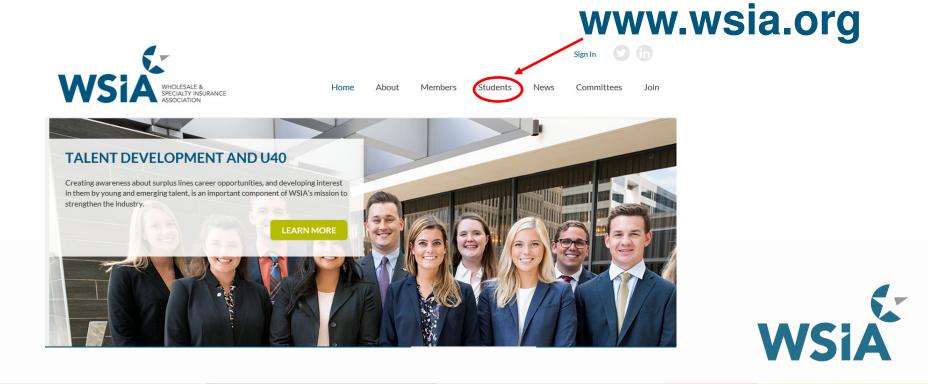
Please see the Appendix for detailed information about these opportunities!











Where Can I Find This Information?



WSIA for Students

WSIA offers a variety of educational and outreach programs to support college students majoring in risk management and insurance and those interested in working in the excess and surplus lines industry. Sign up here to receive the WSIA U-News and stay updated on all the opportunities for students and the information below.



Insurance Scholarships

Each spring, the WSIA Education Foundation awards up to 21 scholarships worth \$5,000 each for the next academic year to students studying risk management and insurance. The 2019 application deadline is March 3. Learn more here.

Symposiums

Three annual two-day college symposiums are held throughout the year for Risk Management and Insurance majors. All include a Career Fair, networking opportunities with industry professionals, and educational sessions with both young and experienced professionals. Registration is only \$25 for students and includes free or reduced hotel stay and meals. Learn more here.

Extreme Risk Takers Symposium, hosted by Illinois State University March 29-30, 2019 | Chicago, IL

Wholesale & Specialty Insurance Symposium, hosted by Arizona State University Datas TPD - Spring 2010 | Tompo A7



Next Steps

- Read more about Excess & Surplus insurance by accessing the WSIA website (www.wsia.org)
- Check out the Appendix of this presentation for more specifics on the opportunities that WSIA has for up and coming professionals!
- Look into opportunities to job shadow OR apply for a summer internship at an E&S company.



Have Questions?

Presenter Information:

Julia Perrine, FCAS, ASLI Nationwide E&S/ Specialty Julia.Perrine@nationwide.com



UCSB/CASS - 5/25/19

Appendix





Education Programs

WSIA TECHNICAL & CAREER DEVELOPMENT

Surplus Lines Fundamentals ONLINE For insurance professionals seeking an introduction to E&S	Excess & Surplus Lines For professionals early in their careers to gain understanding of how surplus lines works in the marketplace	Intermediate Underwriting Advances technical underwriting competencies and professional development of new underwriters	Marcus Payne Advanced E&S For E&S professionals with 5-15 years of insurance experience to strengthen their surplus lines knowledge	Surplus Lines Management For professionals transitioning into leading teams while still responsible for their own book of business Offered at Emory University	University West & University East Designed to advance technical underwriting competencies and development of long-term professional relationships ALL LEVELS	
INTRODUC Surplus Lines Regulatory Compliance ONLINE For insurance professionals seeking an introduction to regulatory compliance	Underwriting Boot Camp For underwriters with single-line experience or employees in a technical role seeking to move into an underwriting role in the future	• INTERMEDIATE Consultative Selling and Negotiations For any E&S professional who transacts business	EXPER Effective Sales Coaching For surplus lines professionals responsible for a sales team	Executive Leadership Summit For surplus lines senior-level professionals Offered at University of Virginia Darden School of Business		V



WSIA Education Foundation Scholarships



The Foundation grants a minimum of 20 scholarships at \$5,000 annually for students pursing career in the E&S industry

Criteria:

- Must be sophomore, junior or senior not graduating before Fall 2020
- Majoring in RMI, taking significant RMI coursework, or have RMI work experience
- At least a 3.25 overall or 3.5 major GPA
- Submit online application, unofficial transcripts, resume, essay and letters of reference

Next deadline is March 1, 2020 for the 2020-21 academic year.



Surplus Lines Symposiums

Phoenix - October 11-12

Atlanta - November 14-15

Chicago – March 27-28

Presentations on emerging risks, case studies, panels from industry professionals, and a career fair featuring WSIA member firms

 Registration is only \$25 for students and covers meals, full or partial cost of hotel room, and inclusion in a resume book given to Career Fair participants









WSIA Internship Program Process

- Applications for summer 2020 internships due October 14.
- Application requirements:
 - Online application; letter of reference; resume; essay responses; and unofficial transcripts.
- Selected interns are announced early
 November
- Internships are 9 weeks: 5 weeks with a carrier and 4 weeks with a broker







WSIA Internship Benefits

- Salary of \$18 per hour
- WSIA covers housing and transportation, and reimburses some additional expenses
- Access to industry training including online material and an orientation program prior to the internship
- Unparalleled industry exposure and hands-on learning
- Excellent job placement prospects
- Chance to attend WSIA Annual Convention in San Diego
- Chance to travel to London to study the market



WSIA White Paper Contest



Research paper (10-12 pages) on a choice of three emerging issues and trends impacting today's insurance market and the wholesale, specialty and surplus lines segment.

- \$1,000 award (up to three winners)
- Fall 2020 Topics (submission deadline December 8)
 - Fall topics determined by mid-June. Check the WSIA student web page for an update.
- Spring 2020 Topics (submission deadline April 19)
 TBD

